

Meet The Money's Nuggets of Knowledge

U.S. Hotel Overview

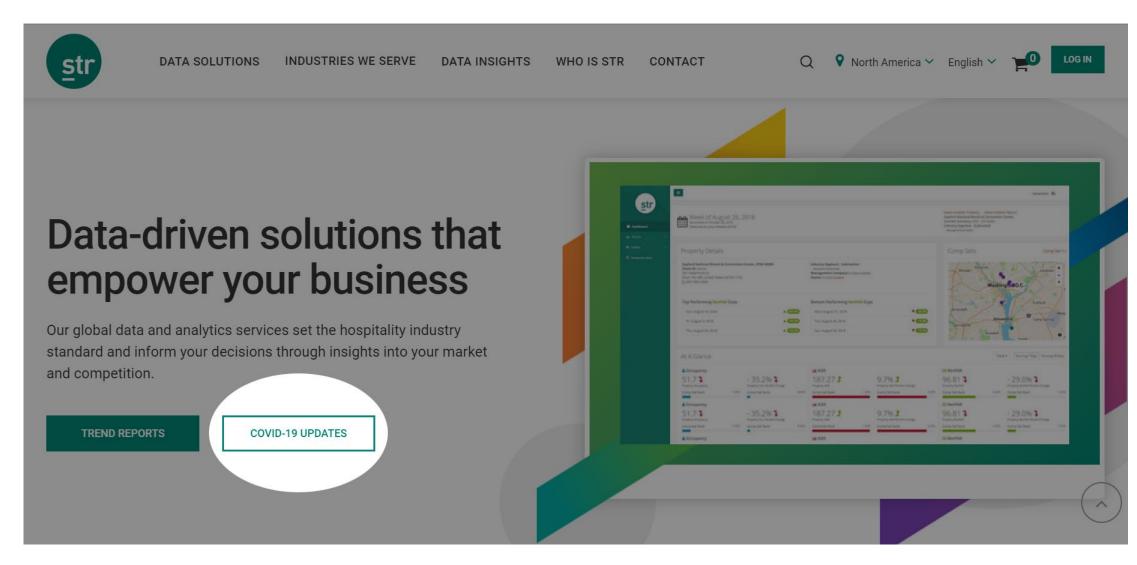
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STR.com (COVID-19 landing page)

Analysis blogs, webinar recordings, press releases, etc.





Worst Single Month Ever Total U.S., April 2020



		% Change
Room Supply		-12.1%
Room Demand		-68.3%
Occupancy	24.5%	-63.9%
ADR	\$73	-44.4%
RevPAR	\$18	-79.9%
Room Revenue		-82.4%

Two Very Bad Months Make For A Bad Year

Total U.S., 12 MMA April 2020

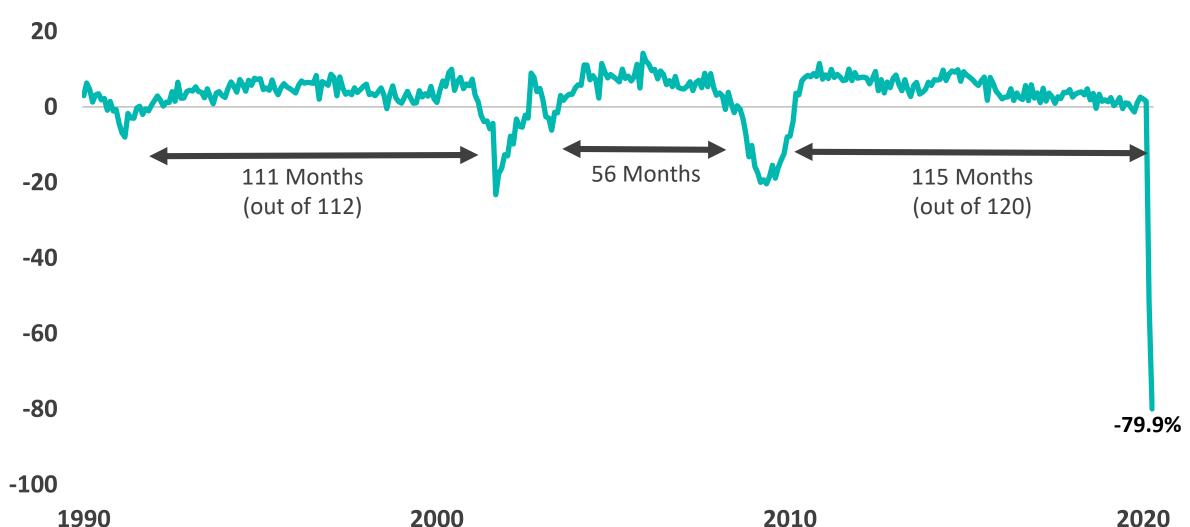


		% Change
Room Supply		0.8%
Room Demand		-7.8%
Occupancy	60.5%	-8.6%
ADR	\$128	-1.5%
RevPAR	\$78	-9.9%
Room Revenue		-9.2%

RevPAR Growth: This One's Gonna Hurt

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Total U.S. 1/1990 – 04/2020



RevPAR Declines Now "Better Than -75%"

Total U.S. RevPAR % Change, Week ending May 16

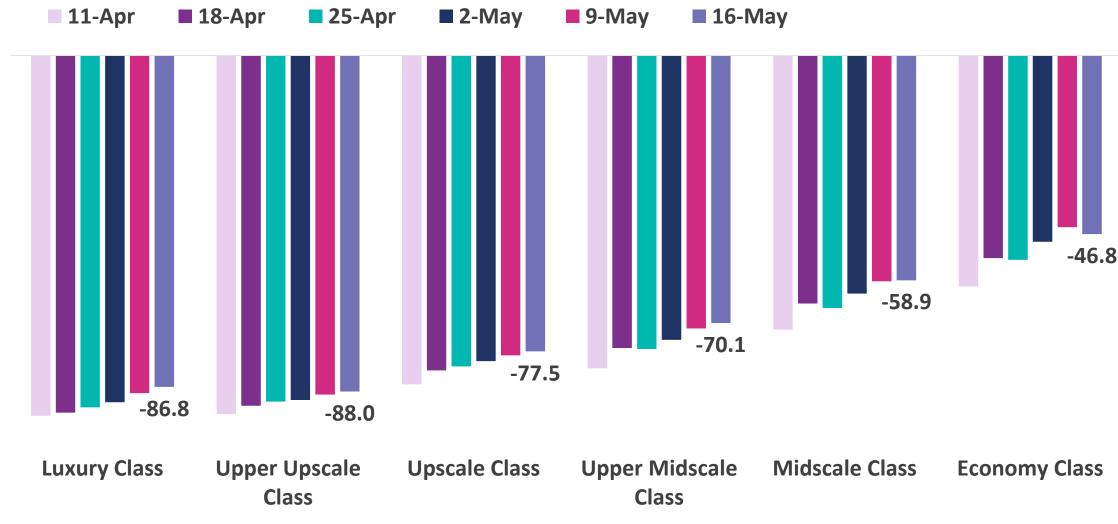




Class Performance: 5th Week Of Less Terrible Results

Total U.S., RevPAR % Change, weeks ending March 28 – May 16

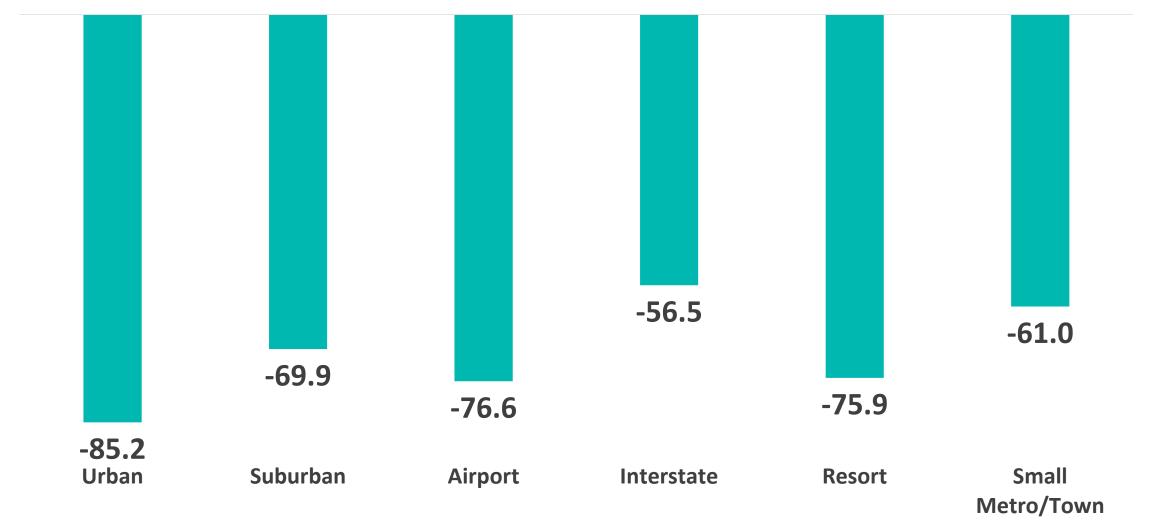




Location Performance: Interstate "Less Bad"

Total U.S., RevPAR % Change, week ending May 16







U.S. Occupancy Weekend May 15-16 34.8%





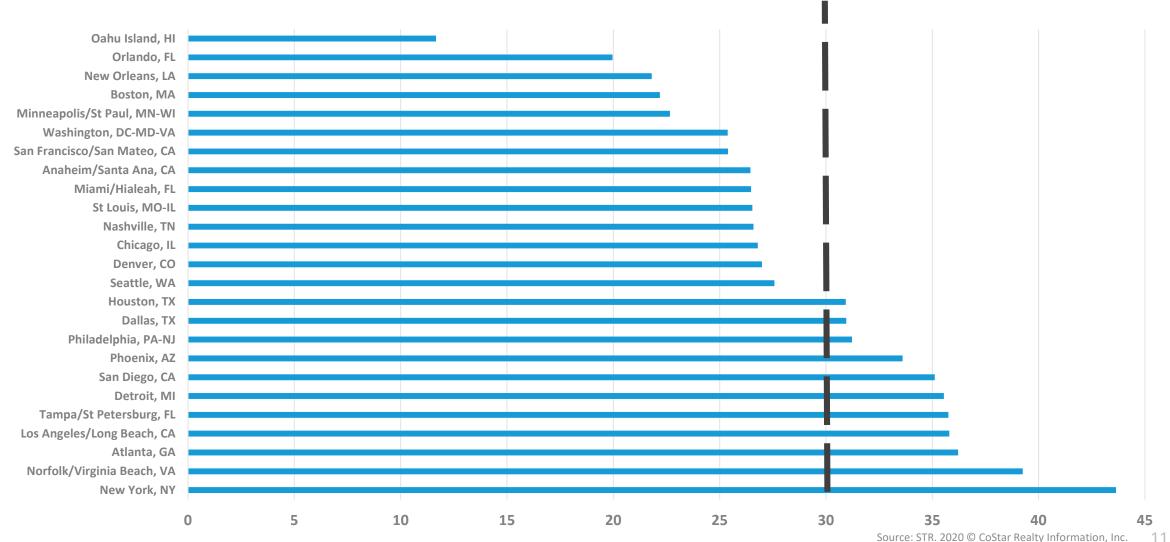
Week Ending May 16

	Weekday	Weekend	Point
Submarket	Occ %	Occ %	Difference
Myrtle Beach/South, SC	23.7	74.9	51.2
Daytona Beach, FL	35.0	73.1	38.0
Fort Walton Beach, FL	43.3	80.6	37.3
Myrtle Beach/North, SC	32.0	67.3	35.3
Gatlinburg/Pigeon Forge, TN	19.7	52.3	32.6

Top 25: 13 Markets Between 20% and 30%

Occupancy %, Weekend May 16

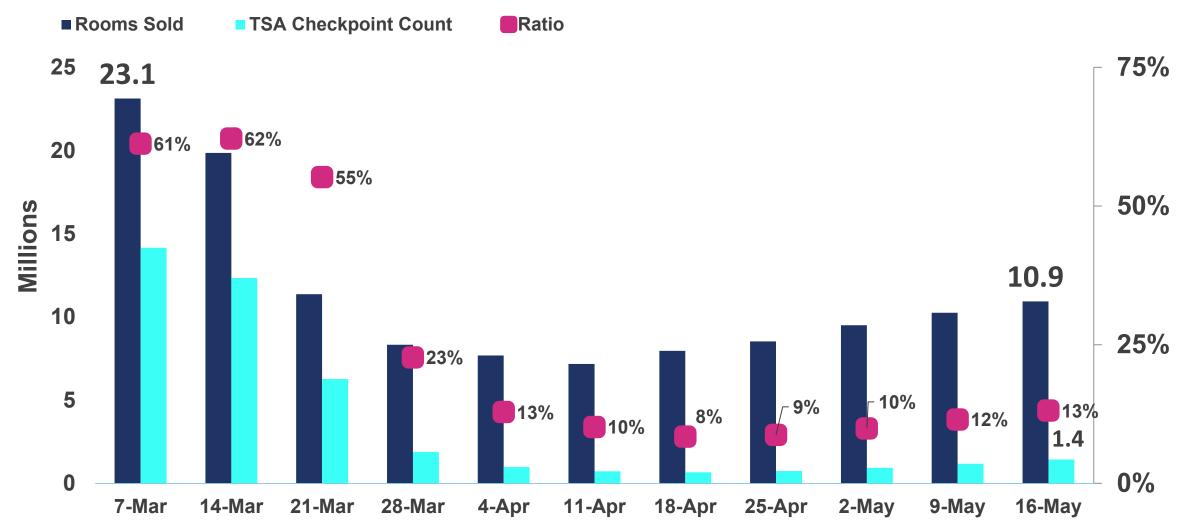




TSA Check Points Counts vs. Room Demand: Looking up!

Total U.S., by Week

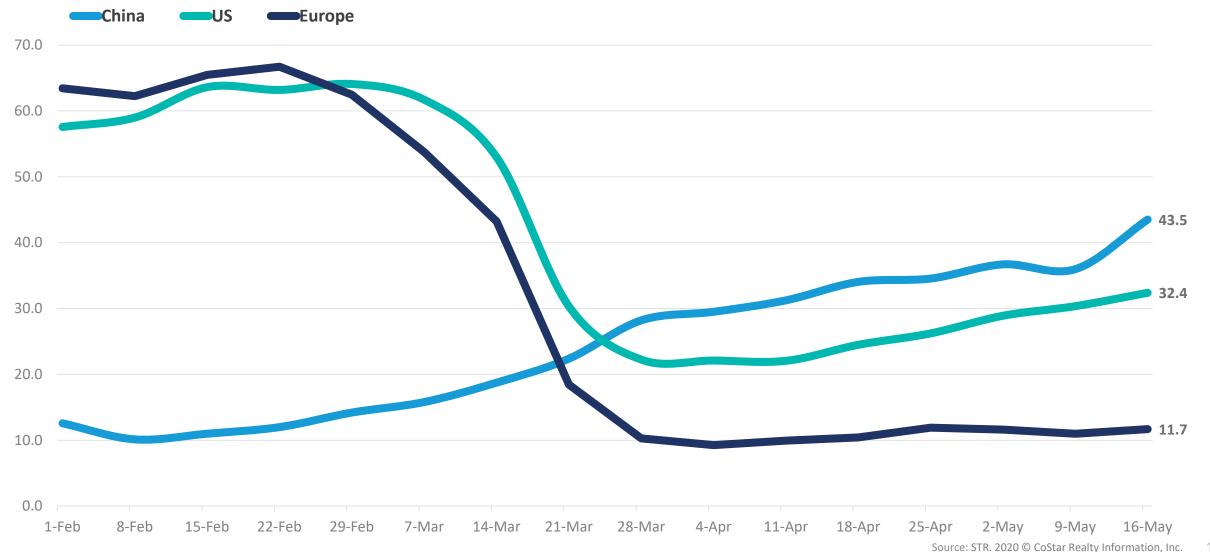




China & US Occupancy On The Upswing. No Growth In Europe.

Absolute Occ %, Select Areas

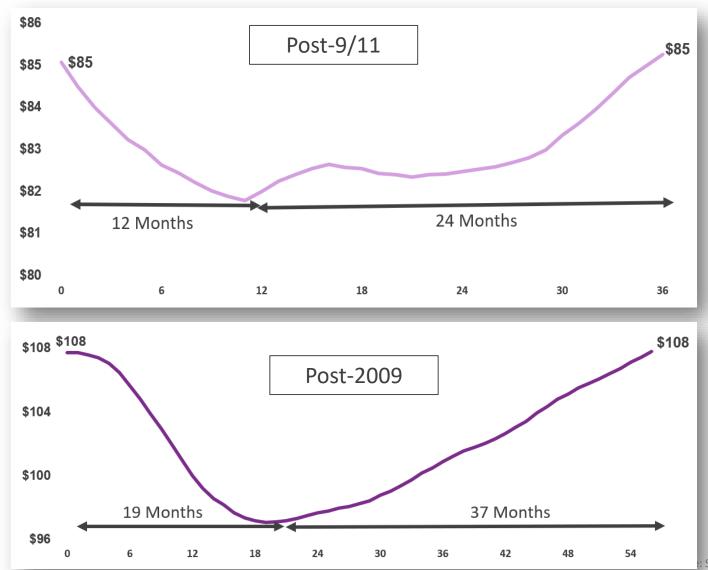




ADR Rebound After External Shock Takes Time

Total U.S., ADR \$, 12MMA





Total U.S. Forecast – % Change



Key Performance Indicators (% Change vs. Prior Year) 2019A - 2020F - 2021F

Metric	2019 Actual	2020 Forecast	2021 Forecast
Supply	+2.0%	-5.2%	+7.7%
Economic Supply*	+2.0%	+1.4%	+2.5%
Demand	+2.0%	-45.0%	+49.1%
Occupancy*	-0.1%	-45.8%	+45.5%
ADR	+0.9%	-21.6%	+1.7%
RevPAR*	+0.9%	-57.5%	+48.0%

^{*}Reflects economic methodology, which assumes no temporary hotel closures.

Total U.S. Forecast

Key Performance Indicators 2019A - 2020F - 2021F



Metric	2019 Actual	2020 Forecast	2021 Forecast
Occupancy*	66.1%	35.8%	52.1%
ADR	\$131.11	\$102.83	\$104.58
RevPAR*	\$86.66	\$36.84	\$54.53

^{*}Reflects economic methodology, which assumes no temporary hotel closures.



Takeaway

01

Takeaway

02

Takeaway

03

Recovery from this downturn will be dictated by both economic factors and health and safety concerns. Due to the severity of this downturn, the industry's recovery is projected to take longer than recoveries from previous downturns.

Hotels well-poised to a quicker recovery are those without a strong reliance on group or international demand. Drive-to markets and those that see much stronger weekend occupancies may see demand return quicker.

Takeaway

04

Takeaway

05

Hotels with smaller rate declines last downturn saw a shorter downturn and faster recovery than those with larger rate declines. Stress-testing your hotel's financial performance in the recovery will be crucial to your success.







Thank you

"Tourism Is The Gateway To Economic Development"
-anonymous





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