THE BOUTIQUE HOTEL REPORT 2019

Lifestyle Hotels Soft Brand Collections Independent Boutique



Meet the Money 2019

Independent Boutique

21 C Museum Hotels Ace CitizenM

Dream Hotels

Delano by SBE Graduate Hotels

SLS Hotels

Mondrian by SBE

NYLO Hotels

Room Mate

Sixty Hotels

Valencia

Viceroy

Virgin

And many other unique and independent hotels

Lifestyle Hotels

AC by Marriott Aloft by Marriott Andaz by Hyatt Cambria by Choice Canopy by Hilton Centric by Hyatt Design by Marriott Edition by Marriott Even by IHG GLO by Best Western Indigo by IHG Kimpton by IHG Le Meridien by Marriott Motto by Hilton Moxy by Marriott Red by Radisson Thompson by Hyatt TRYP by Wyndham Vib by Best Western

Voco by IHG

W by Marriott

Soft Brand Collections

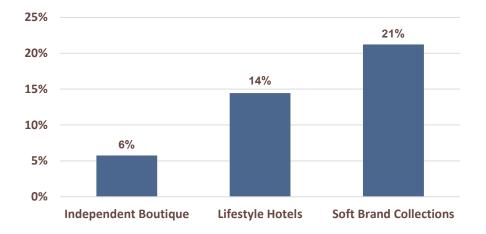
Aiden by Best Western Ascend by Choice Autograph by Marriott Curio by Hilton Destination by Hyatt Dolce by Wyndham Joie D Vivre by Hyatt Luxury by Marriott Registry Collection by Wynd Sadie by Best Western Tapestry by Hilton Tribute Portfolio by Marriot Trademark by Wyndham Unbound by Hyatt

Total Revenue in Billions



Sources: STR and The Highland Group

Compound Average Supply Growth 2000 - 2018



Sources: STR and The Highland Group

Independent Boutique Hotels

Luxury Independent Boutique Hotels Market Performance										
	Supply	Change	Occupancy	Demand	Change	Average Rate	Change	RevPar	Change	
2012	9,996,125		70.4%	7,033,557		\$284.40		\$200.11		
2013	10,209,742	2.1%	72.0%	7,351,136	4.5%	\$301.19	5.9%	\$216.86	8.4%	
2014	10,503,691	2.9%	73.7%	7,737,271	5.3%	\$314.71	4.5%	\$231.83	6.9%	
2015	10,989,950	4.6%	72.8%	7,996,121	3.3%	\$326.37	3.7%	\$237.46	2.4%	
2016	11,645,569	6.0%	73.1%	8,508,200	6.4%	\$330.45	1.3%	\$241.43	1.7%	
2017	12,058,583	3.5%	72.8%	8,782,322	3.2%	\$330.50	0.0%	\$240.70	-0.3%	
2018	12,490,037	3.6%	72.9%	9,102,459	3.6%	\$337.57	2.1%	\$246.01	2.2%	
Compound		3.8%			4.4%		2.9%		3.5%	

Note: Includes 301 hotels totaling 34,814 rooms

Soft Brand Collections

Luxury & Upper Upscale Soft Brand Collections Market Performance									
	Supply	Change	Occupancy	Demand	Change	Average Rate	Change	RevPar	Change
2012	3,575,663		67.3%	2,407,115		\$170.17		\$114.56	
2013	3,711,449	3.8%	68.6%	2,544,801	5.7%	\$180.86	6.3%	\$124.01	8.3%
2014	3,707,590	-0.1%	70.3%	2,605,267	2.4%	\$196.59	8.7%	\$138.14	11.4%
2015	3,731,238	0.6%	71.5%	2,668,167	2.4%	\$213.41	8.6%	\$152.60	10.5%
2016	3,962,964	6.2%	72.3%	2,863,500	7.3%	\$214.82	0.7%	\$155.22	1.7%
2017	4,260,429	7.5%	73.0%	3,110,825	8.6%	\$219.32	2.1%	\$160.14	3.2%
2018	5,151,320	20.9%	71.9%	3,702,527	19.0%	\$225.29	2.7%	\$161.93	1.1%
Compound		6.3%			7.4%		4.8%		5.9%

Note: Includes 120 hotels and 15,156 rooms

Lifestyle Hotels

Luxury & Upper Upscale Lifestyle Hotels Market Performance									
	Supply	Change	Occupancy	Demand	Change	Average Rate	Change	RevPar	Change
2012	5,385,539		76.1%	4,098,098		\$213.49		\$162.45	
2013	5,424,166	0.7%	77.8%	4,221,851	3.0%	\$221.74	3.9%	\$172.59	6.2%
2014	5,549,872	2.3%	78.9%	4,379,692	3.7%	\$231.94	4.6%	\$183.03	6.1%
2015	6,080,683	9.6%	77.8%	4,731,341	8.0%	\$244.58	5.5%	\$190.30	4.0%
2016	6,456,165	6.2%	78.8%	5,088,149	7.5%	\$248.13	1.5%	\$195.56	2.8%
2017	7,056,294	9.3%	77.2%	5,444,467	7.0%	\$248.11	0.0%	\$191.43	-2.1%
2018	7,858,816	11.4%	76.4%	6,004,376	10.3%	\$249.32	0.5%	\$190.49	-0.5%
Compound		6.5%			6.6%		2.6%		2.7%

Note: Includes 119 hotels totaling 22,395 rooms