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### **MUCH TO THINK ABOUT**

WHY BE HAPPY?

WHY BE CONCERNED?

MARTY COLLINS IS HERE

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### **MUCH TO THINK ABOUT**

WHY BE HAPPY?

WHY BE CONCERNED?

HIGH OCCUPANCY LEVELS

SUPPLY GROWTH

**ACCELERATING** 

INFLATION & INTEREST RATES
ARE LOW

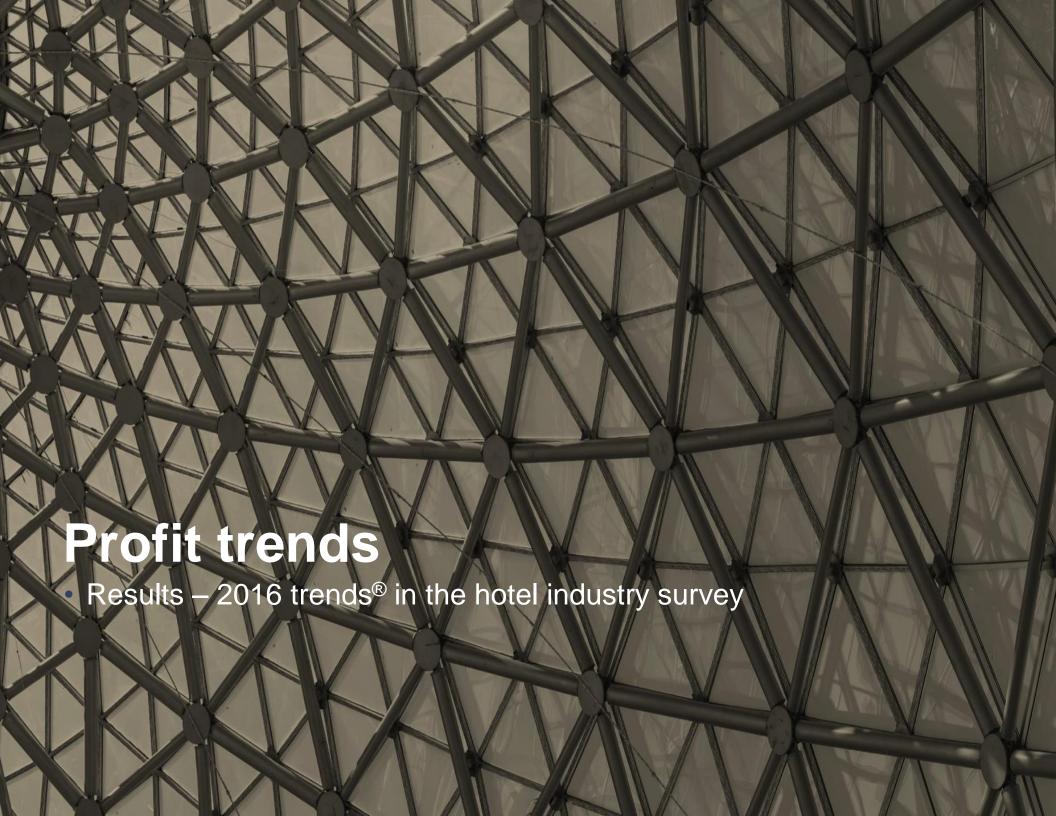
INFLATION & INTEREST RATES GOING UP?

WAGES INCREASING

WAGES INCREASING

PROFITS CONTINUE TO GROW

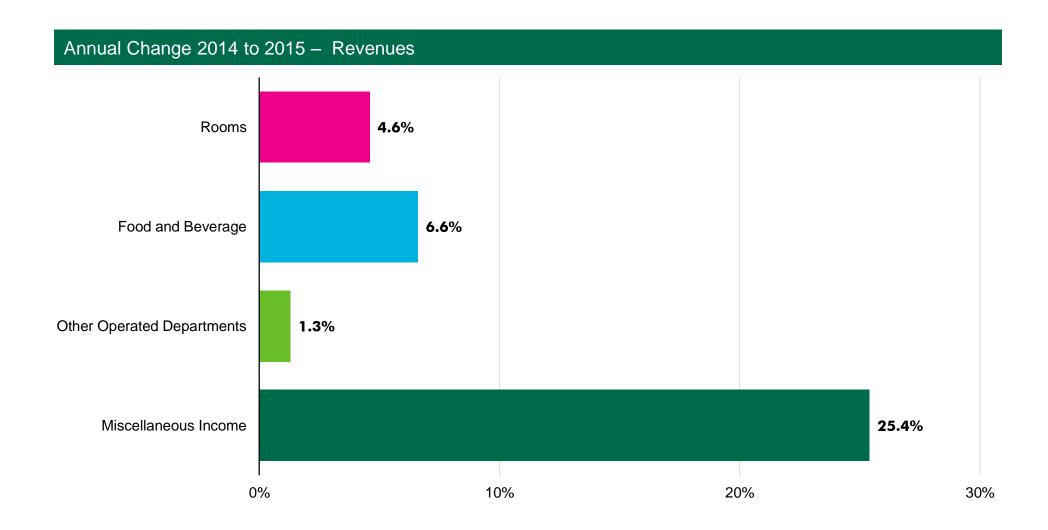
EXPENSE GROWTH ACCELERATING

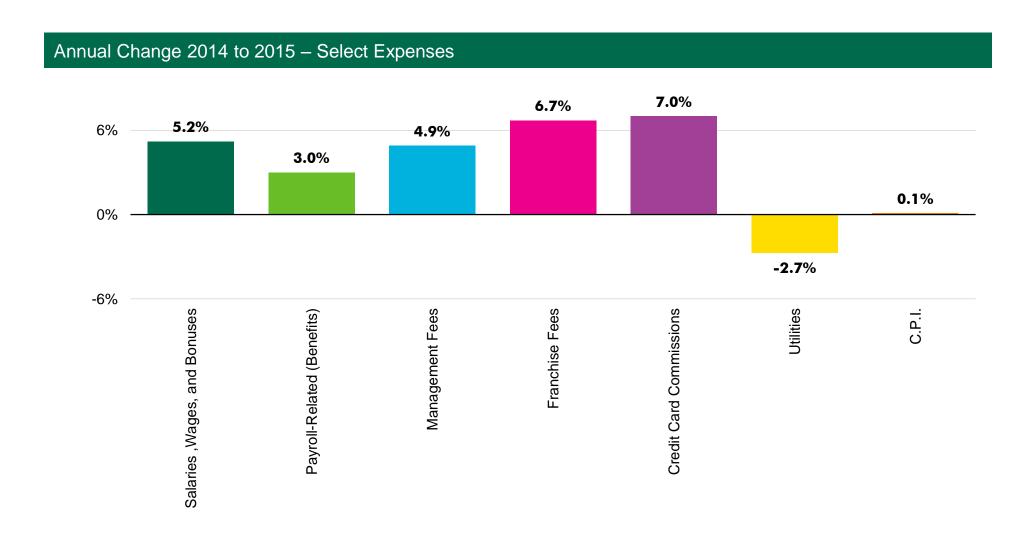


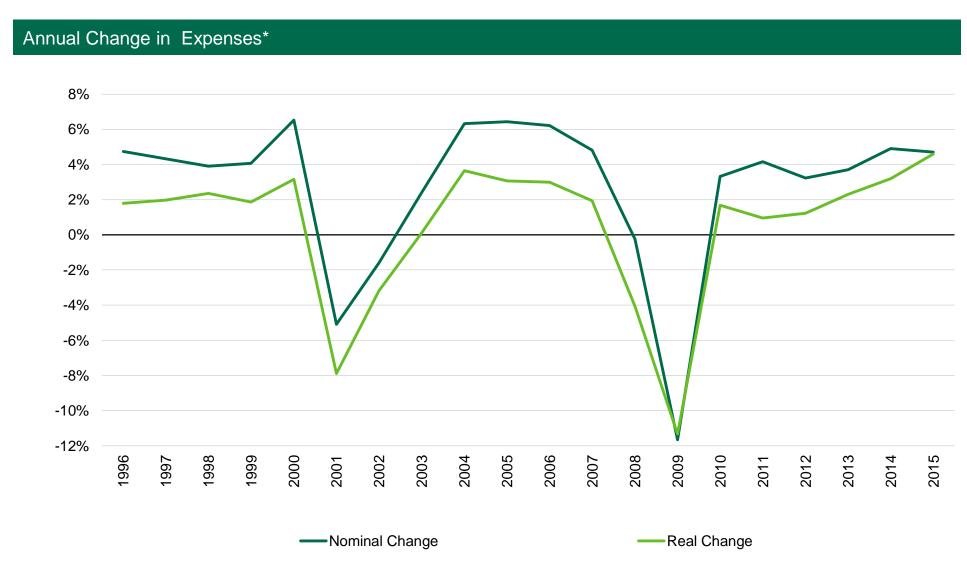
#### Percent Change from 2014 to 2015

Property Type	RevPAR	Total RevPAR	Expenses*	GOP*
All Hotels	4.6	5.3	4.7	6.3
Full-Service	4.5	4.8	4.1	6.0
Limited-Service	4.8	4.9	5.1	4.7
Suite with F&B	7.4	6.7	5.2	9.0
Suite without F&B (extended-stay)	6.1	5.8	4.8	6.9
Convention	4.3	5.2	4.5	6.4
Resort	3.3	6.4	6.0	7.1

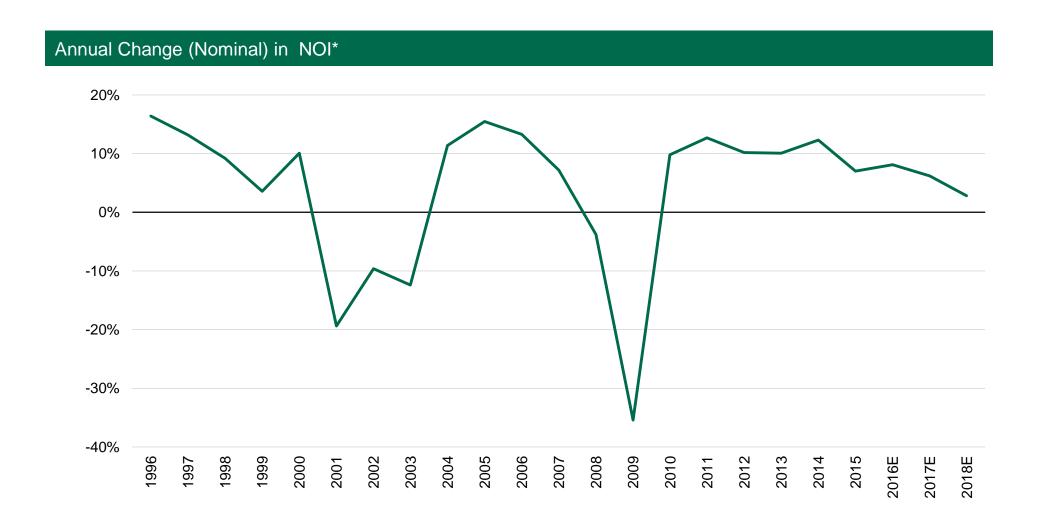
Note: \* Before deduction for Management Fees and Non-Operating Income and Expenses Source: 2016 Trends® in the Hotel Industry



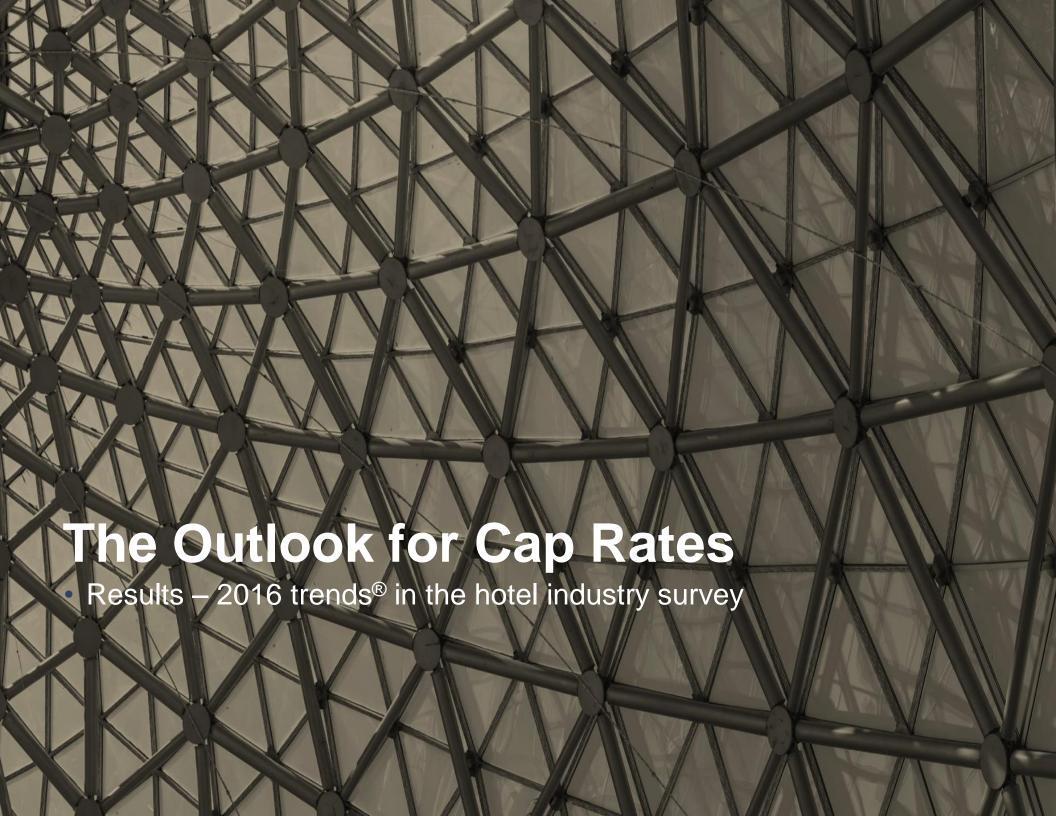




Note: \* Before deduction for Management Fees and Non-Operating Income and Expenses Source: 2016 Trends® in the Hotel Industry

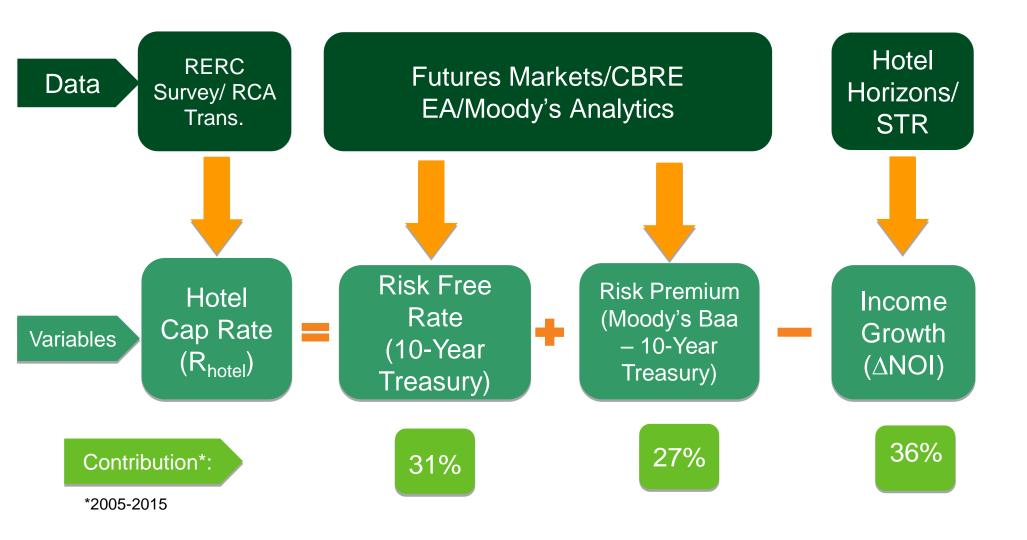


Note: \* Before deduction for Reserve. After deductions for Management Fees, Property Taxes, and Insurance Source: 2016 Trends® in the Hotel Industry



### HOTEL CAP RATE FORECASTING MODEL

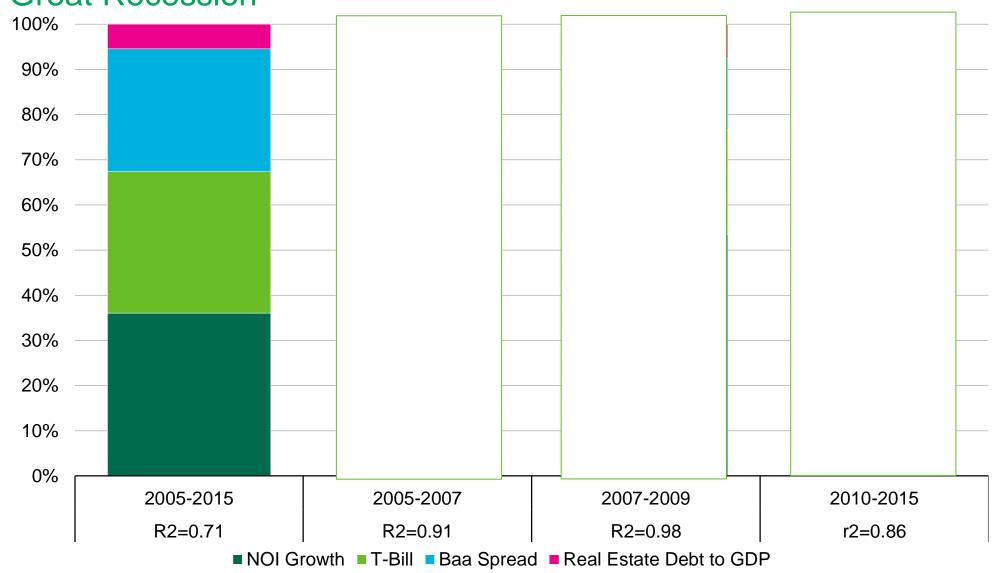
Market Return, Risk, and Income Growth (from Gordon Growth Model)





### THE CONTRIBUTION OF EACH VARIABLE CHANGES OVER TIME

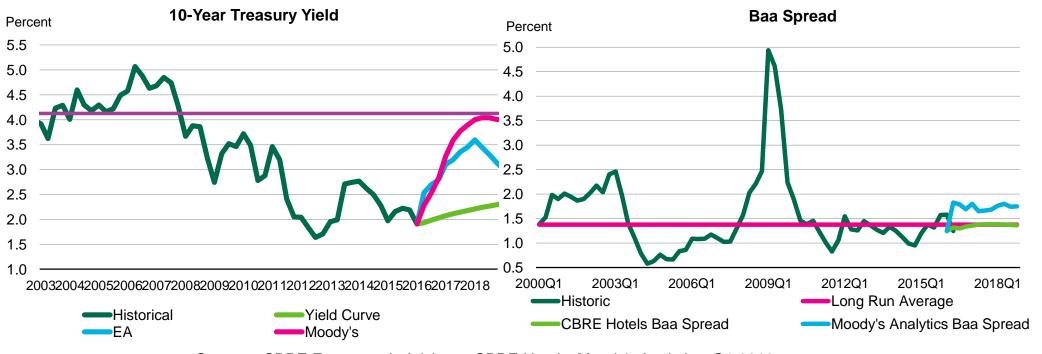
Variable contribution to cap rate, before, during, and after the Great Recession





# CAP RATE FORECASTING METHOD AND DATA SOURCES

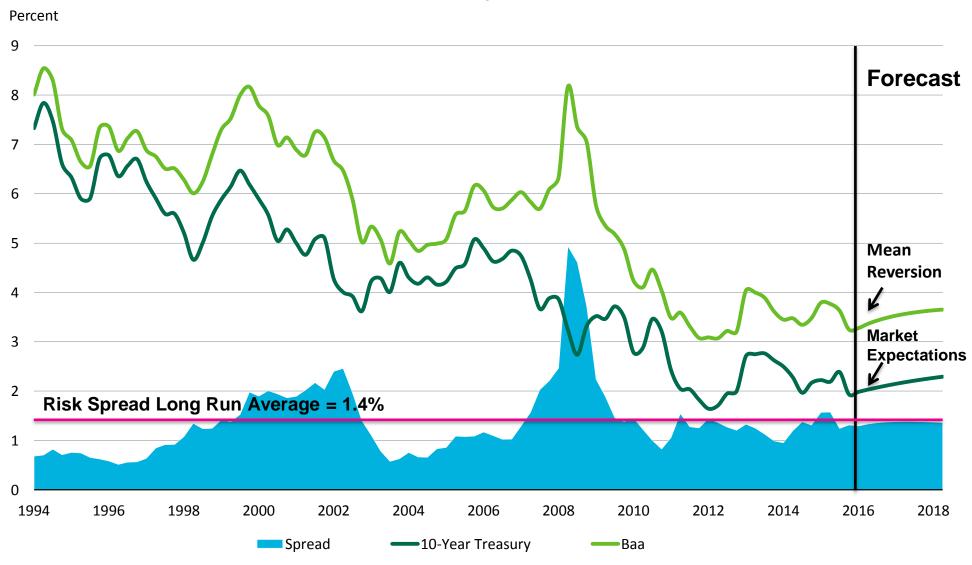
- Three sources for predict 10-year Treasuries yield forecasts
  - Moody's Analytics Forecast
  - CBRE Econometric Advisors Forecast
  - Market Expectations
- Two sources for Moody's Baa bond yield forecasts
  - Moody's Analytics Forecast
  - Mean Reversion Forecast
- CBRE Hotels' Americas Research = source for NOI



Sources: CBRE Econometric Advisors, CBRE Hotels, Moody's Analytics. Q1 2016.

### RISING INTEREST RATES AND RISK SPREADS

### Baa Bonds and 10-Year Treasury

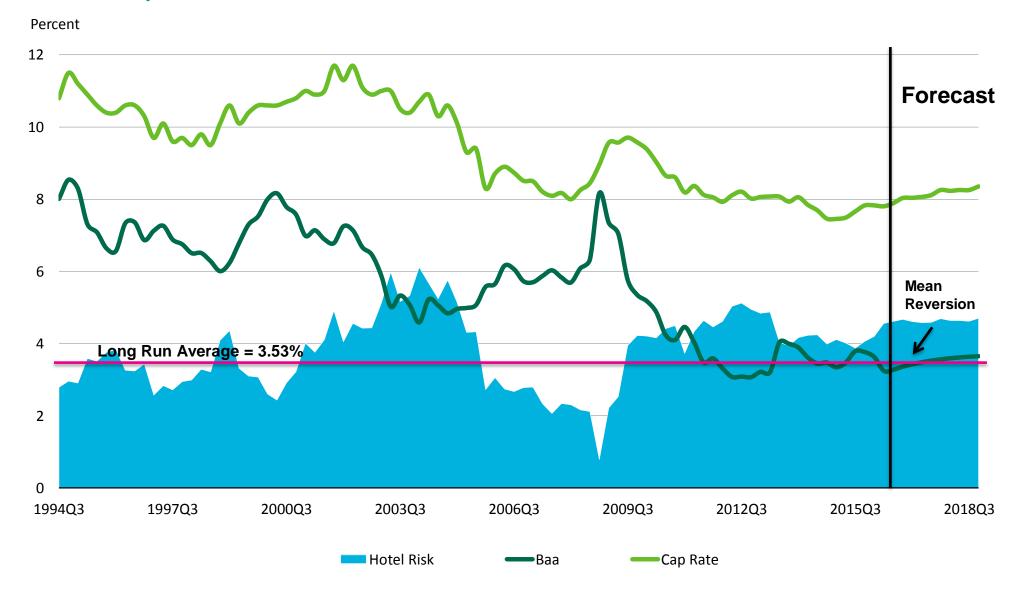


Sources; CBRE Hotels, Moody's Analytics. Q1 2016.



### RISING RATES AND HOTEL RISK

### Hotel Cap Rates and Baa Bonds

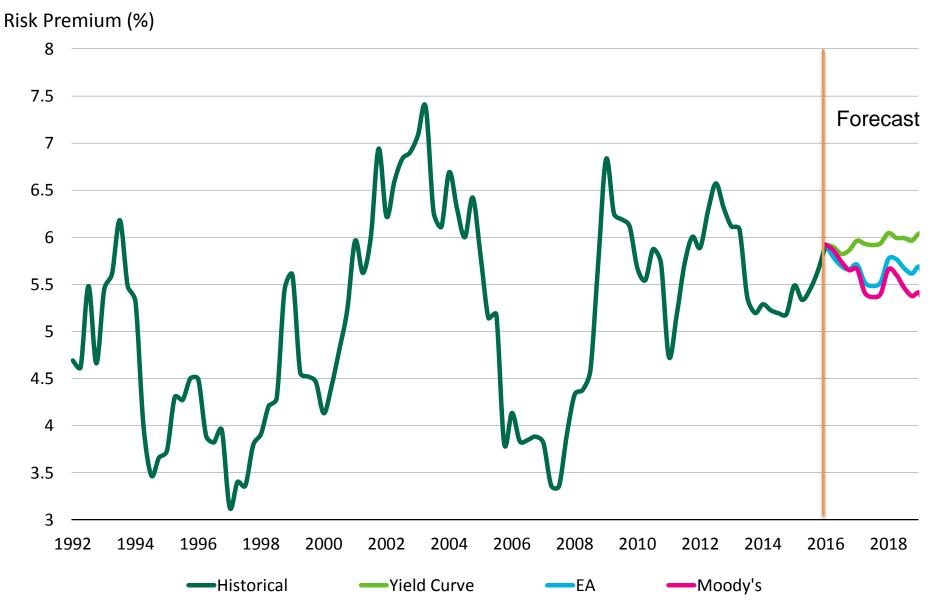




# WHERE ARE CAP RATES GOING? BASED ON MARKET EXPECTATIONS

	10-Year Treasury	Risk Premium (Baa - 10-Yr Treasury)	Real Estate Risk Premium (Hotel Cap Rate – Baa)	Hotel Cap Rate
2010	3.22	1.38	4.32	8.92
2011	2.78	1.11	4.29	8.18
2012	1.81	1.33	4.93	8.07
2013	2.35	1.26	4.42	8.03
2014	2.54	1.07	4.15	7.76
2015	2.14	1.46	4.01	7.61
2016F	1.96 Forw	/ 1./9	4.51	7.89 Cap
2017F	2.13 vie	w: 1.37 Ma	arket 4.62	8.12 remai
2018F	2.25 will	rise 1.37 reve	erts to 4.65	8.27 the LR
L.R.A. (1994-2015)	4.46	1.38	3.53	9.37

# HOTEL RISK PREMIUM VS. 10- YEAR WILL REMAIN BETWEEN 5-5.5% OVER THE NEXT TWO YEARS

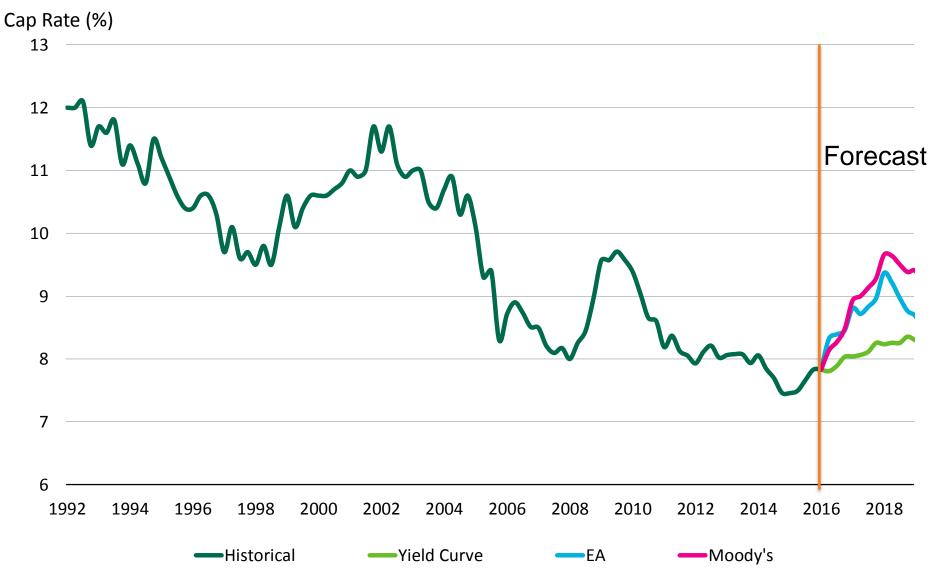


Sources: CBRE Hotels' Americas Research, CBRE EA, Moody's Analytics, US Treasury. Q1 2016.



## CAP RATES ELEVATED UP BY RISING TREASURY RATES

### Pace of increase depends on how quickly risk-free rates rise







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