

# ISHC CapEx 2023 Preview

Warren G. Feldman, AIA, ISHC  
CEO, Nehmer

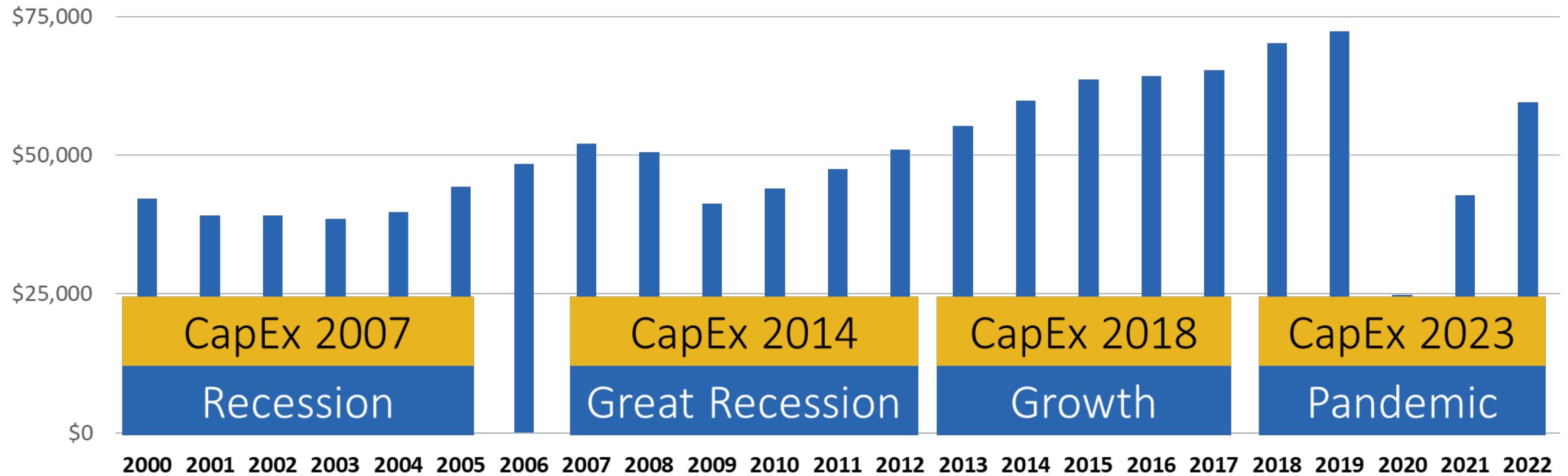
**ISHC**  
INTERNATIONAL SOCIETY OF  
HOSPITALITY CONSULTANTS

**NEHMER**

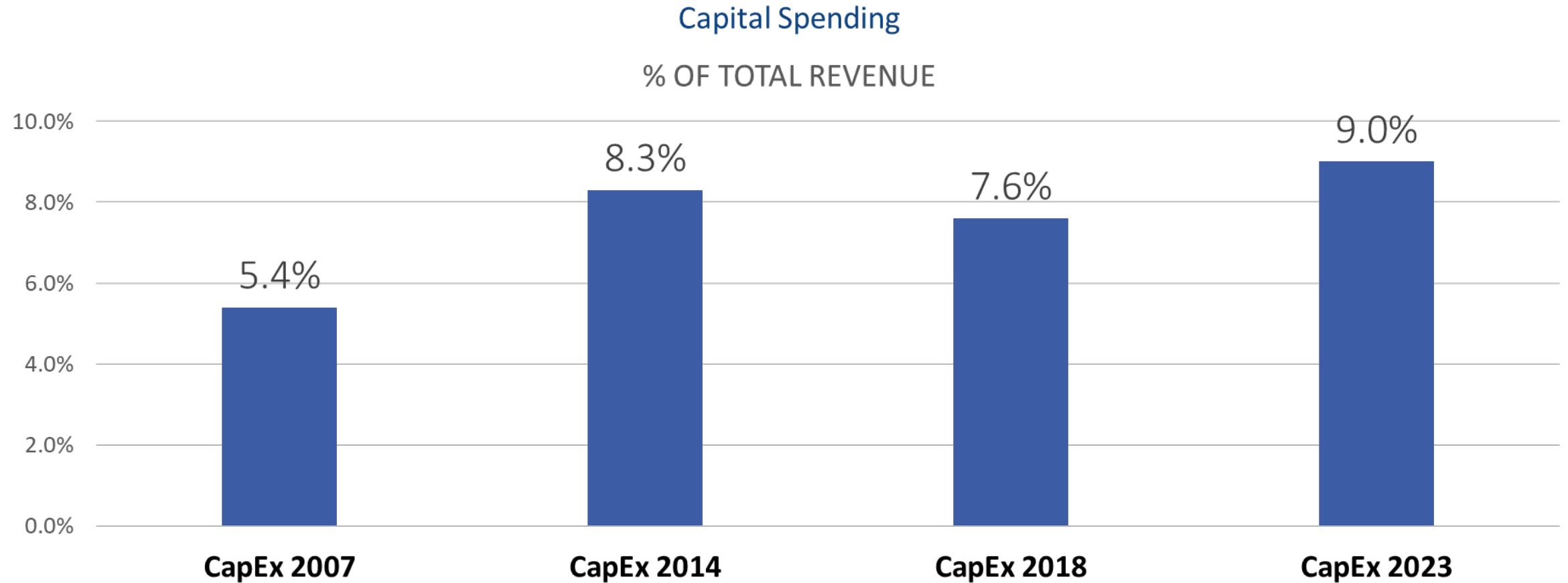


# HOTEL INDUSTRY REVENUE PER AVAILABLE ROOM

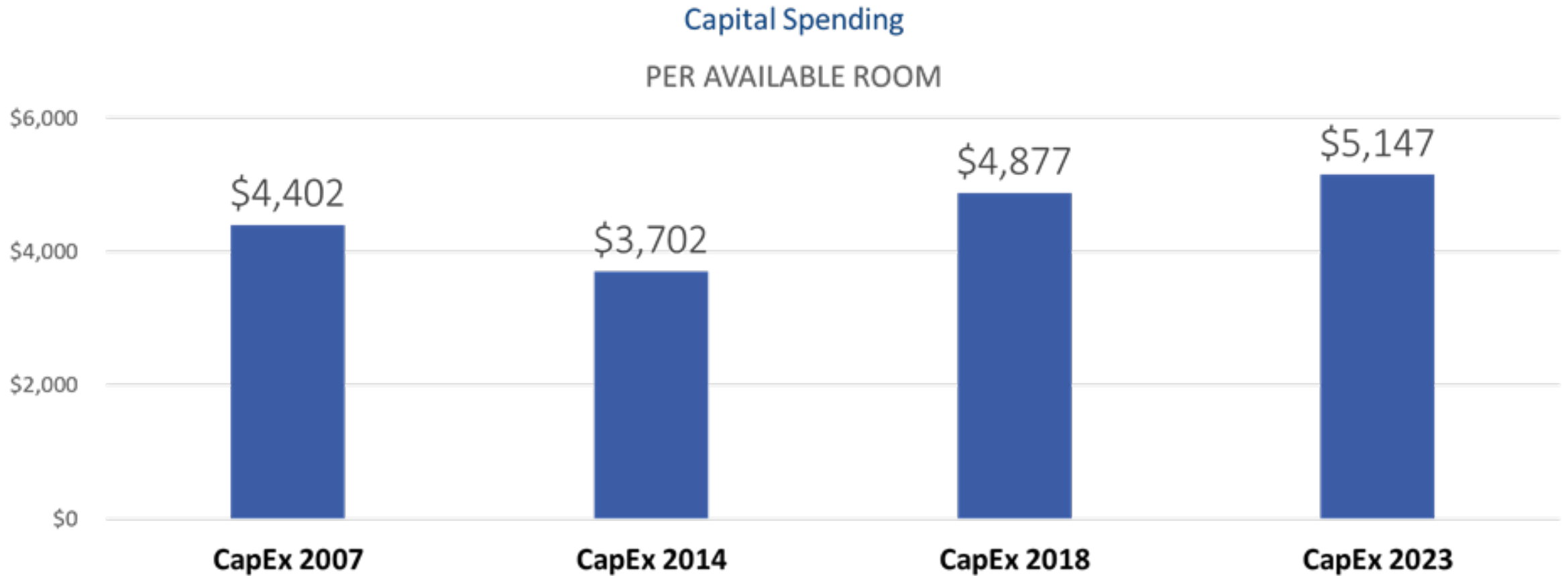
Hotel Industry Revenue  
PER AVAILABLE ROOM



# CAPITAL SPENDING / PERCENTAGE OF REVENUE

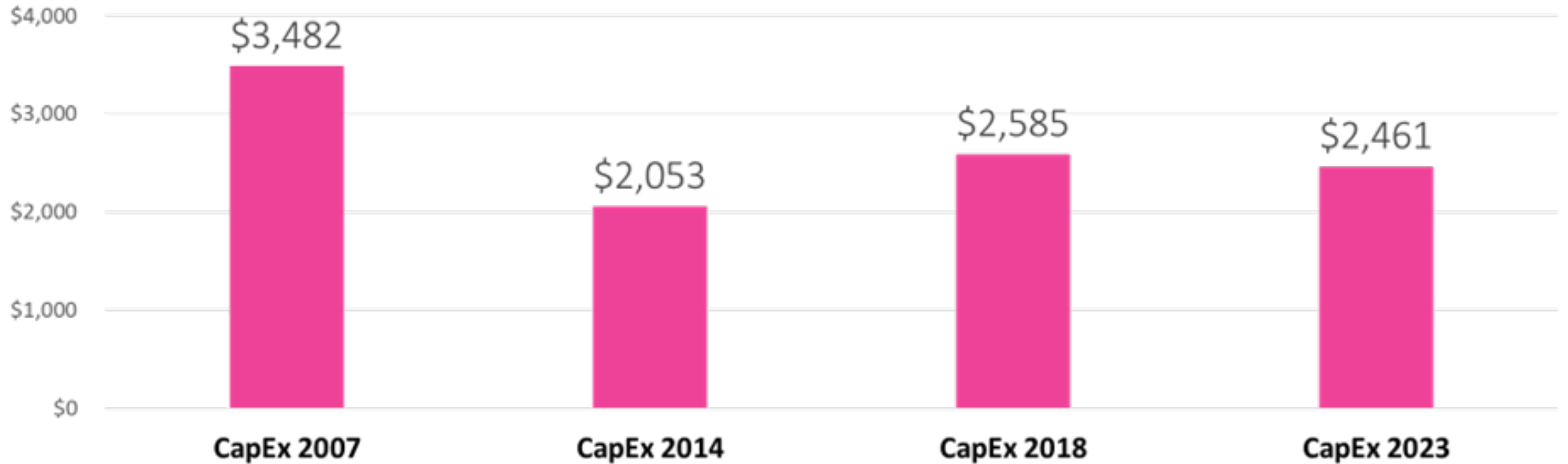


# CAPITAL SPENDING PER AVAILABLE ROOM

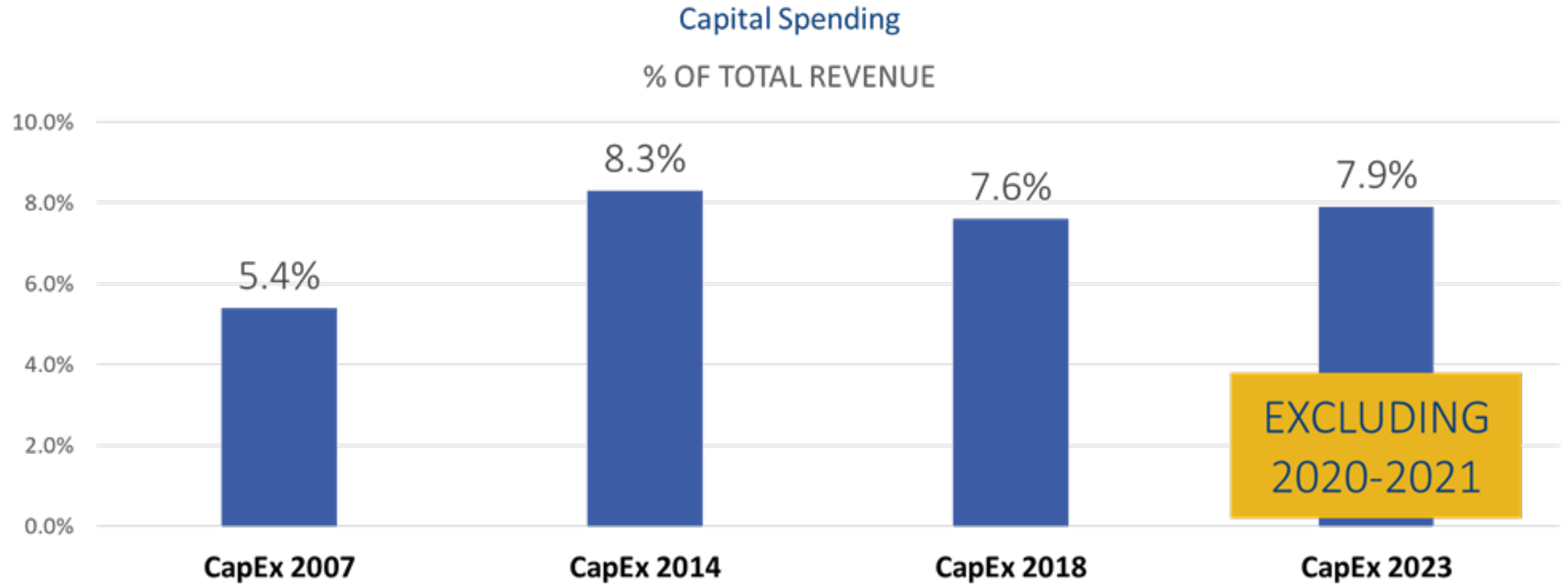


# REPAIRS & MAINTENANCE PER AVAILABLE ROOM

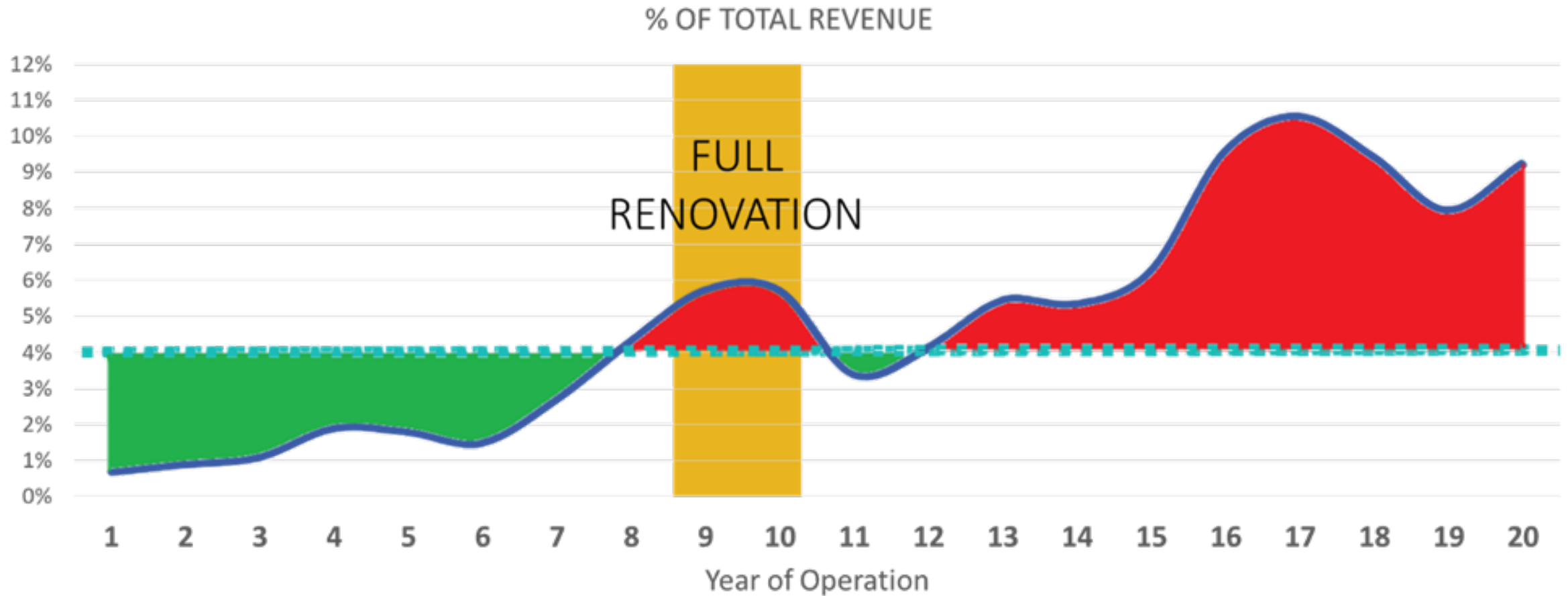
Repairs & Maintenance  
PER AVAILABLE ROOM



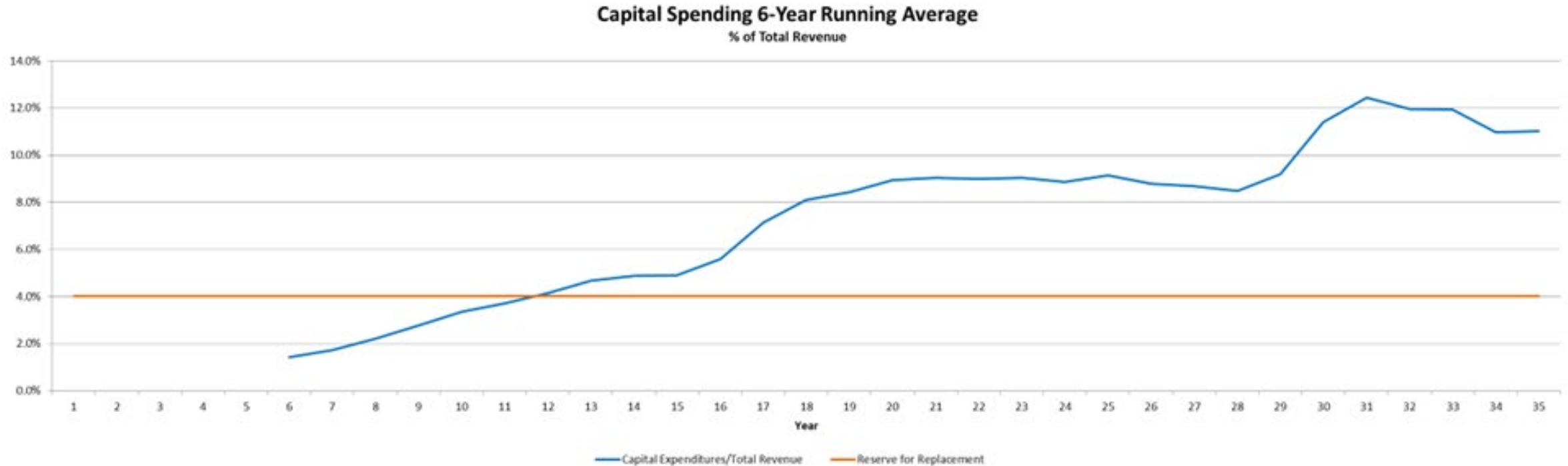
# CAPITAL SPENDING / PERCENTAGE OF REVENUE



# PERCENTAGE OF TOTAL REVENUE BY YEAR



# CAPITAL SPENDING / 6 YEAR AVERAGE



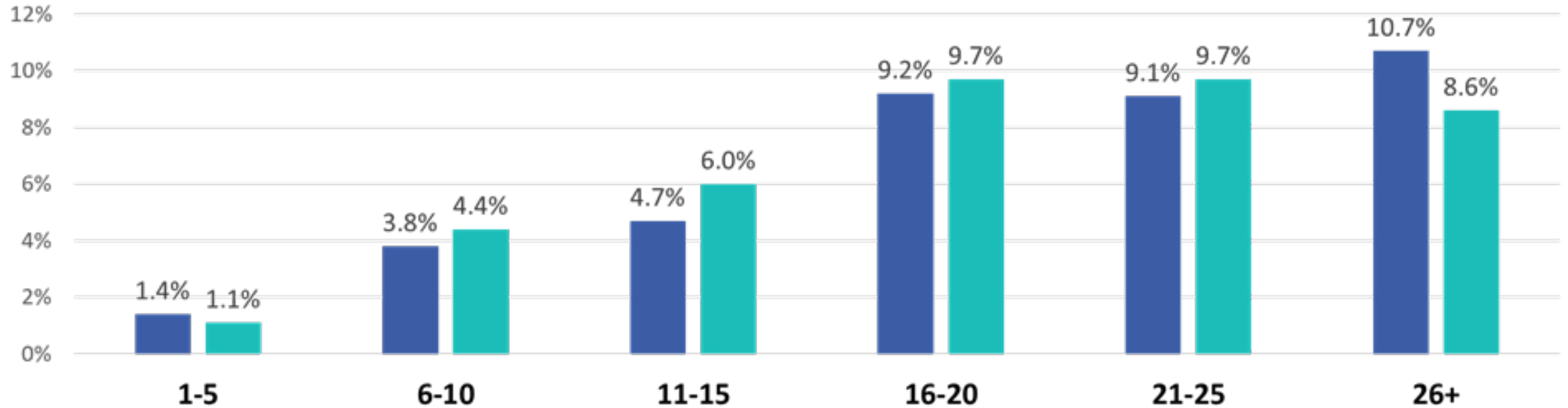


# PERCENTAGE OF TOTAL REVENUE BY AGE

By Age

% OF TOTAL REVENUE

■ CapEx 2023 ■ CapEx 2018

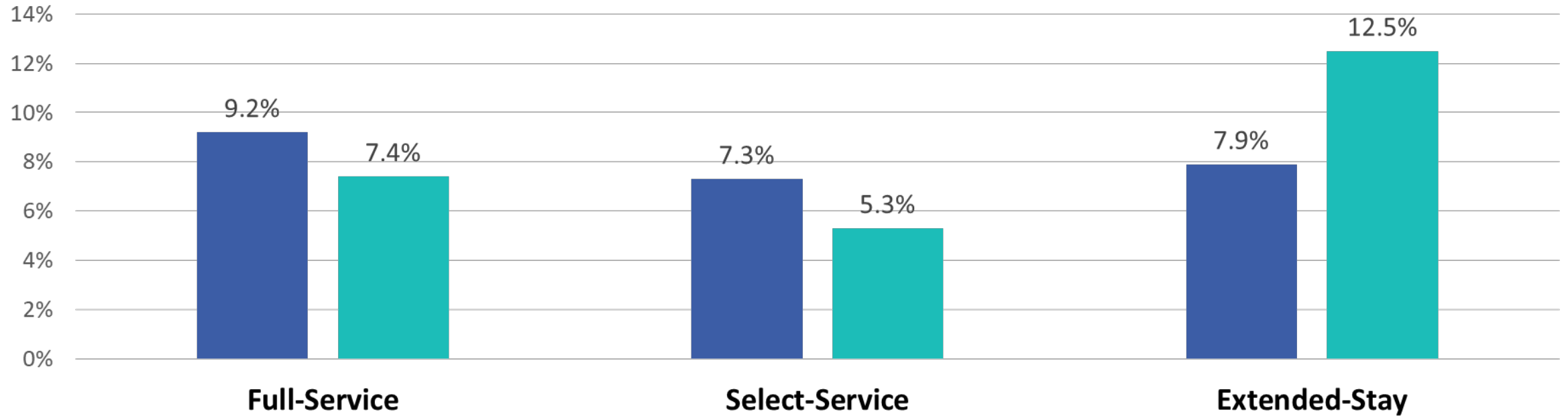


# PERCENTAGE OF TOTAL REVENUE BY TYPE

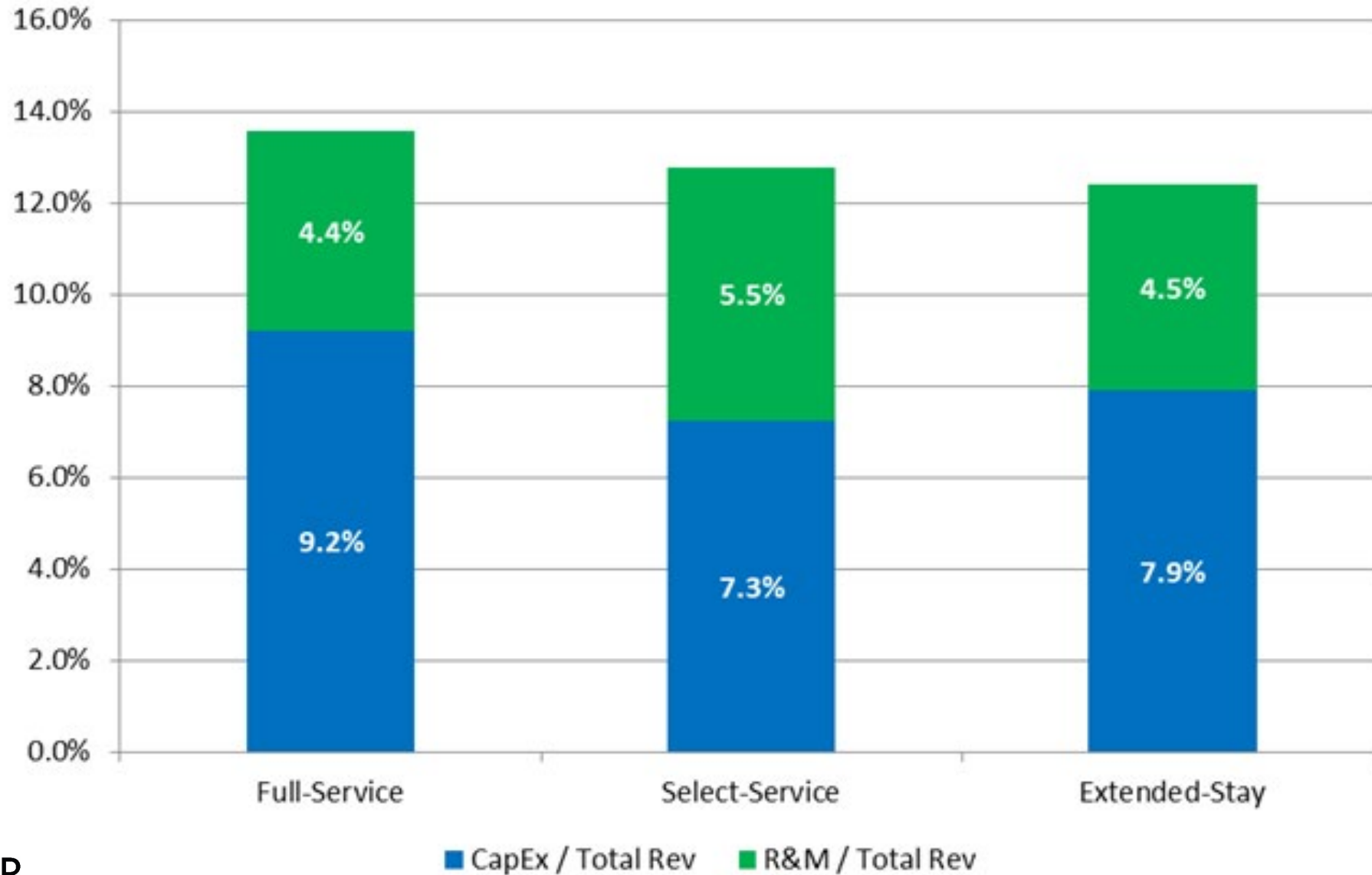
By Property Type

% OF TOTAL REVENUE

■ CapEx 2023 ■ CapEx 2018



# CAPITAL SPENDING BY PROPERTY TYPE

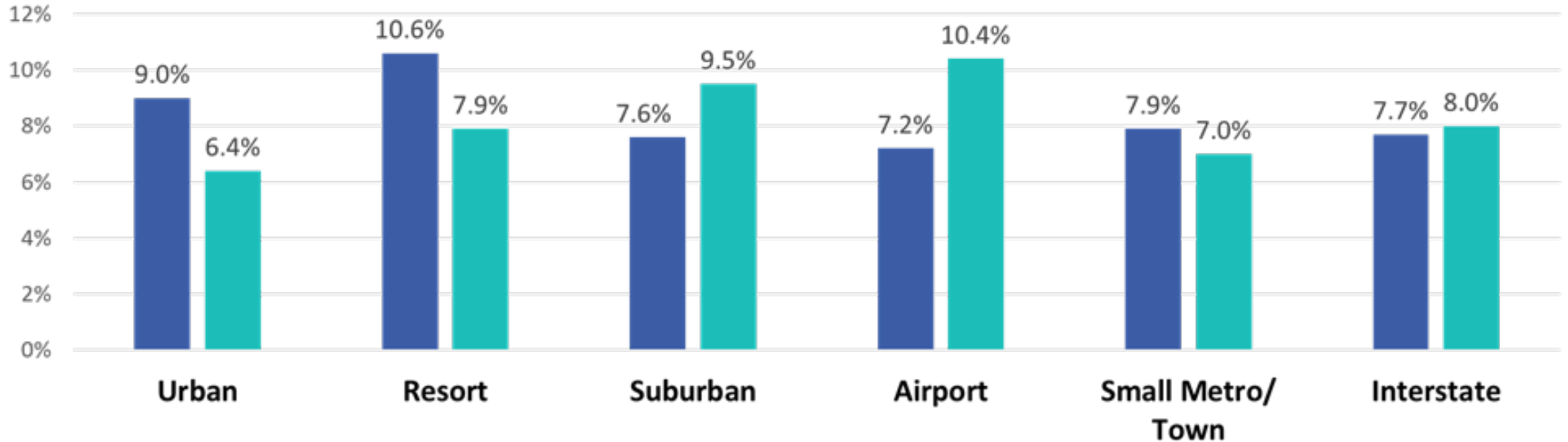


# PERCENTAGE OF TOTAL REVENUE BY LOCATION

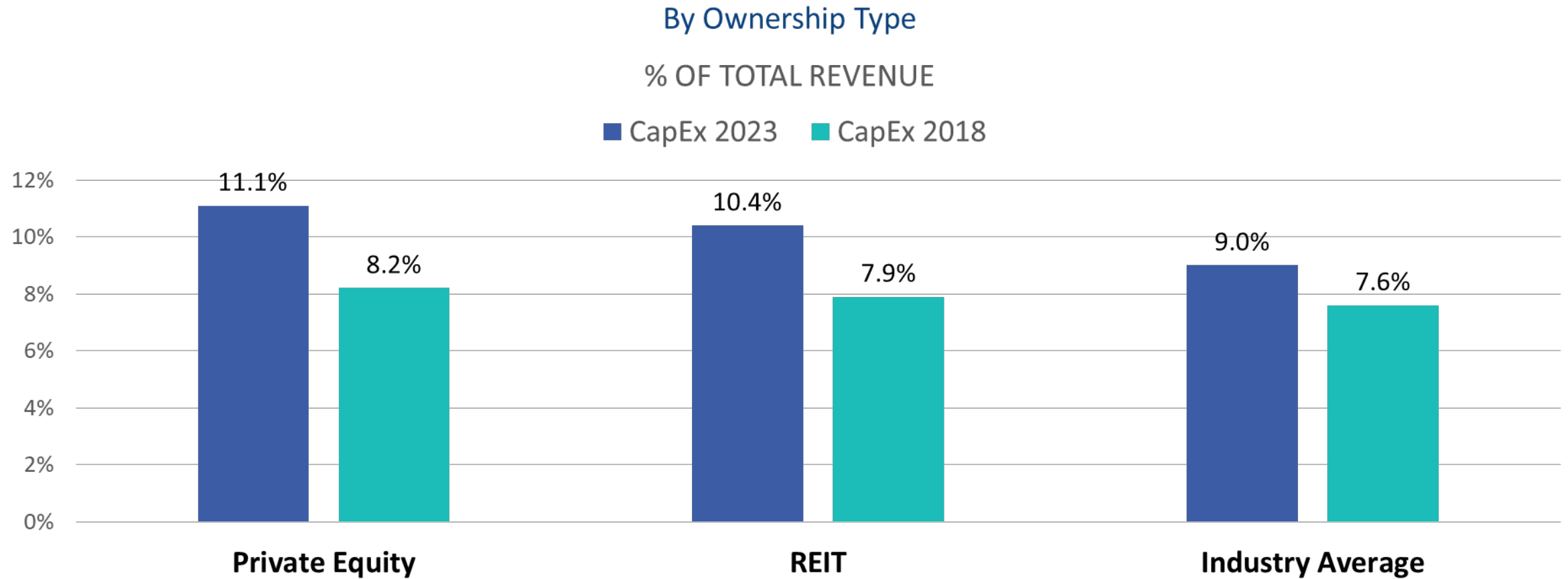
By Location

% OF TOTAL REVENUE

■ CapEx 2023 ■ CapEx 2018



# PERCENTAGE OF TOTAL REVENUE BY OWNERSHIP



ISHC CapEx  
2023 will be  
available in Q3

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